

**AUDITED  
FINANCIAL STATEMENTS  
FOR THE YEAR ENDED AUGUST 31, 2021**

[Education Act, Sections 139, 140, 244]

**0056 The Westwind School Division**

Legal Name of School Jurisdiction

**445 Main Street PO Box 10 Cardston AB T0K 0K0**

Mailing Address

**403-653-4991 peter.wright@westwind.ab.ca**

Contact Numbers and Email Address

**SCHOOL JURISDICTION MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING**

The financial statements of 0056 The Westwind School Division presented to Alberta Education have been prepared by school jurisdiction management which has responsibility for their preparation, integrity and objectivity. The financial statements, including notes, have been prepared in accordance with Canadian Public Sector Accounting Standards and follow format prescribed by Alberta Education.

In fulfilling its reporting responsibilities, management has maintained internal control systems and procedures designed to provide reasonable assurance that the school jurisdiction's assets are safeguarded, that transactions are executed in accordance with appropriate authorization and that accounting records may be relied upon to properly reflect the school jurisdiction's transactions. The effectiveness of the control systems is supported by the selection and training of qualified personnel, an organizational structure that provides an appropriate division of responsibility and a strong system of budgetary control.

***Board of Trustees Responsibility***

The ultimate responsibility for the financial statements lies with the Board of Trustees. The Board reviewed the audited financial statements with management in detail and approved the financial statements for release.

***External Auditors***

The Board appoints external auditors to audit the financial statements and meets with the auditors to review their findings. The external auditors were given full access to school jurisdiction records.

***Declaration of Management and Board Chair***

To the best of our knowledge and belief, these financial statements reflect, in all material respects, the financial position, results of operations, remeasurement gains and losses, changes in net financial assets (debt), and cash flows for the year in accordance with Canadian Public Sector Accounting Standards.

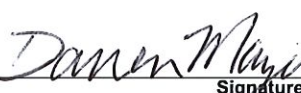
**BOARD CHAIR**

\_\_\_\_\_  
Mr. Jim Ralph  
Name

\_\_\_\_\_  
  
Signature

**SUPERINTENDENT**

\_\_\_\_\_  
Mr. Darren Mazutynec  
Name

\_\_\_\_\_  
  
Signature

**SECRETARY-TREASURER OR TREASURER**

\_\_\_\_\_  
Peter Wright  
Name

\_\_\_\_\_  
  
Signature

\_\_\_\_\_  
November 30, 2021

Board-approved Release Date

c.c. ALBERTA EDUCATION, Financial Reporting & Accountability Branch  
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CHARTERED PROFESSIONAL ACCOUNTANTS

## INDEPENDENT AUDITORS' REPORT

To: The Board of Trustees of  
The Westwind School Division

### *Opinion*

We have audited the financial statements of The Westwind School Division, which comprise the statement of financial position as at August 31, 2021 and the statements of operations, change in net debt, remeasurement gains and losses, and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements and related schedules present fairly, in all material respects, the financial position of the Division as at August 31, 2021, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### *Basis for Opinion*

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Division in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### *Responsibilities of Management and those Charged with Governance for the Financial Statements*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Division's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management intends to liquidate the Division or to cease operations, or has no realistic alternative by to do so.

Those charged with governance are responsible for overseeing the Division's financial reporting process.

### *Auditor's Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud and error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

## INDEPENDENT AUDITORS' REPORT, continued

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the division's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt of the division's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the division to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Lethbridge, Alberta

November 30, 2021



Chartered Professional Accountants

**STATEMENT OF FINANCIAL POSITION**  
As at August 31, 2021 (in dollars)

|   |                           | 2021                 | 2020                 |
|---|---------------------------|----------------------|----------------------|
| <b>FINANCIAL ASSETS</b>                                       |                           |                      |                      |
| Cash and cash equivalents                                     | (Schedule 5)              | \$ 3,607,927         | \$ 1,022,365         |
| Accounts receivable (net after allowances)                    | (Note 3)                  | \$ 870,974           | \$ 2,254,652         |
| Portfolio investments   |                           |                      |                      |
| Operating   | (Schedule 5; Note 4)      | \$ 888,481           | \$ 1,019,466         |
| Endowments  | (Schedules 1 & 5; Note 5) | \$ 501,848           | \$ 501,848           |
| Inventories for resale  |                           | \$ -                 | \$ -                 |
| Other financial assets  |                           | \$ -                 | \$ -                 |
| <b>Total financial assets</b>                                 |                           | <b>\$ 5,869,230</b>  | <b>\$ 4,798,331</b>  |
| <b>LIABILITIES</b>  |                           |                      |                      |
| Bank indebtedness   | (Note 6)                  | \$ -                 | \$ -                 |
| Accounts payable and accrued liabilities                      | (Note 7)                  | \$ 1,629,694         | \$ 1,278,847         |
| Unspent deferred contributions                                | (Schedule 2)              | \$ 1,690,173         | \$ 1,147,969         |
| Employee future benefits liabilities                          | (Note 8)                  | \$ 217,626           | \$ 171,543           |
| Environmental liabilities                                     |                           | \$ -                 | \$ -                 |
| Other liabilities   |                           | \$ -                 | \$ -                 |
| Debt  |                           |                      |                      |
| Supported: Debentures   |                           | \$ -                 | \$ -                 |
| Unsupported: Debentures                                       |                           | \$ -                 | \$ -                 |
| Mortgages and capital loans                                   |                           | \$ -                 | \$ -                 |
| Capital leases  | (Note 9)                  | \$ 283,154           | \$ 416,348           |
| <b>Total liabilities</b>                                      |                           | <b>\$ 3,820,647</b>  | <b>\$ 3,014,707</b>  |
| <b>Net financial assets</b>                                   |                           | <b>\$ 2,048,582</b>  | <b>\$ 1,783,623</b>  |
| <b>NON-FINANCIAL ASSETS</b>                                   |                           |                      |                      |
| Tangible capital assets                                       | (Schedule 6)              | \$ 85,707,657        | \$ 87,615,764        |
| Inventory of supplies   |                           | \$ -                 | \$ 58,651            |
| Prepaid expenses  |                           | \$ 323,038           | \$ 129,163           |
| Other non-financial assets                                    |                           | \$ -                 | \$ -                 |
| <b>Total non-financial assets</b>                             |                           | <b>\$ 86,030,695</b> | <b>\$ 87,803,578</b> |
| <b>Net assets before spent deferred capital contributions</b> |                           | <b>\$ 88,079,277</b> | <b>\$ 89,587,201</b> |
| Spent deferred capital contributions                          | (Schedule 2)              | \$ 78,281,277        | \$ 79,865,620        |
| <b>Net assets</b>   |                           | <b>\$ 9,798,001</b>  | <b>\$ 9,721,582</b>  |
| <b>Net assets</b>   | (Note 10)                 |                      |                      |
| Accumulated surplus (deficit)                                 | (Schedule 1)              | \$ 9,798,001         | \$ 9,721,582         |
| Accumulated remeasurement gains (losses)                      |                           | \$ -                 | \$ -                 |
|   |                           | \$ 9,798,001         | \$ 9,721,582         |
| <b>Contractual rights</b>                                     |                           |                      |                      |
| <b>Contingent assets</b>                                      |                           |                      |                      |
| <b>Contractual obligations</b>                                | (Note 11)                 |                      |                      |
| <b>Contingent liabilities</b>                                 | (Note 12)                 |                      |                      |

The accompanying notes and schedules are part of these financial statements.

**STATEMENT OF OPERATIONS**  
For the Year Ended August 31, 2021 (in dollars)

|   | Budget<br>2021 | Actual<br>2021 | Actual<br>2020 |
|---|----------------|----------------|----------------|
| <b>REVENUES</b>   |                |                |                |
| Government of Alberta                                     | \$ 52,530,661  | \$ 53,325,119  | \$ 50,551,135  |
| Federal Government and other government grants            | \$ 3,031,536   | \$ 2,441,210   | \$ 2,479,328   |
| Property taxes  | \$ -           | \$ -           | \$ -           |
| Fees (Schedule 8)   | \$ 810,479     | \$ 480,124     | \$ 495,974     |
| Sales of services and products                            | \$ 432,506     | \$ 549,350     | \$ 730,597     |
| Investment income   | \$ 61,643      | \$ 73,305      | \$ 86,468      |
| Donations and other contributions                         | \$ 943,364     | \$ 349,215     | \$ 907,991     |
| Other revenue   | \$ 312,000     | \$ 60,786      | \$ 46,445      |
| <b>Total revenues</b>                                     | \$ 58,122,189  | \$ 57,279,109  | \$ 55,297,938  |
| <b>EXPENSES</b>   |                |                |                |
| Instruction - Pre Kindergarten                            | \$ 1,382,546   | \$ 1,396,625   | \$ 2,503,924   |
| Instruction - Kindergarten to Grade 12                    | \$ 42,670,508  | \$ 42,989,683  | \$ 40,868,434  |
| Operations and maintenance (Schedule 4)                   | \$ 9,211,782   | \$ 8,515,069   | \$ 7,392,956   |
| Transportation  | \$ 2,307,296   | \$ 2,245,763   | \$ 1,964,058   |
| System administration                                     | \$ 2,192,733   | \$ 1,929,588   | \$ 2,042,535   |
| External services   | \$ 205,013     | \$ 125,962     | \$ 153,666     |
| <b>Total expenses</b>                                     | \$ 57,969,878  | \$ 57,202,690  | \$ 54,925,573  |
| <b>Annual operating surplus (deficit)</b>                 | \$ 152,311     | \$ 76,419      | \$ 372,365     |
| Endowment contributions and reinvested income             | \$ -           | \$ -           | \$ -           |
| <b>Annual surplus (deficit)</b>                           | \$ 152,311     | \$ 76,419      | \$ 372,365     |
| <b>Accumulated surplus (deficit) at beginning of year</b> | \$ 9,721,582   | \$ 9,721,582   | \$ 9,349,217   |
| <b>Accumulated surplus (deficit) at end of year</b>       | \$ 9,873,893   | \$ 9,798,001   | \$ 9,721,582   |

The accompanying notes and schedules are part of these financial statements.

**STATEMENT OF CASH FLOWS**  
For the Year Ended August 31, 2021 (in dollars)

|  | 2021                  | 2020                  |
|--|-----------------------|-----------------------|
| <b>CASH FLOWS FROM:</b>  |                       |                       |
| <b>A. OPERATING TRANSACTIONS</b>                                       |                       |                       |
| Annual surplus (deficit)   | \$ 76,419             | \$ 372,385            |
| Add (Deduct) items not affecting cash:                                 |                       |                       |
| Amortization of tangible capital assets                                | \$ 4,114,731          | \$ 4,112,180          |
| Net (gain)/loss on disposal of tangible capital assets                 | \$ (9,809)            | \$ -                  |
| Transfer of tangible capital assets (from)/to other entities           | \$ (401,289)          | \$ -                  |
| (Gain)/Loss on sale of portfolio investments                           | \$ -                  | \$ -                  |
| Spent deferred capital recognized as revenue                           | \$ (3,389,105)        | \$ (3,339,825)        |
| Deferred capital revenue write-down / adjustment                       | \$ -                  | \$ -                  |
| Increase/(Decrease) in employee future benefit liabilities             | \$ 46,083             | \$ 31,236             |
| Donations in Kind  | \$ -                  | \$ -                  |
|  | \$ -                  | \$ -                  |
|  | \$ 437,030            | \$ 1,175,956          |
| (Increase)/Decrease in accounts receivable                             | \$ 1,383,678          | \$ 1,230,687          |
| (Increase)/Decrease in inventories for resale                          | \$ -                  | \$ -                  |
| (Increase)/Decrease in other financial assets                          | \$ -                  | \$ -                  |
| (Increase)/Decrease in inventory of supplies                           | \$ 58,651             | \$ (58,651)           |
| (Increase)/Decrease in prepaid expenses                                | \$ (193,874)          | \$ (101,687)          |
| (Increase)/Decrease in other non-financial assets                      | \$ -                  | \$ -                  |
| Increase/(Decrease) in accounts payable, accrued and other liabilities | \$ 350,847            | \$ (204,413)          |
| Increase/(Decrease) in unspent deferred contributions                  | \$ 542,204            | \$ 497,805            |
| Increase/(Decrease) in environmental liabilities                       | \$ -                  | \$ -                  |
| Endowment  | \$ -                  | \$ -                  |
| <b>Total cash flows from operating transactions</b>                    | <b>\$ 2,578,536</b>   | <b>\$ 2,539,698</b>   |
| <b>B. CAPITAL TRANSACTIONS</b>   |                       |                       |
| Acquisition of tangible capital assets                                 | \$ (1,945,055)        | \$ (1,580,268)        |
| Net proceeds from disposal of unsupported capital assets               | \$ 149,526            | \$ -                  |
| Other (describe)   | \$ -                  | \$ -                  |
| <b>Total cash flows from capital transactions</b>                      | <b>\$ (1,795,529)</b> | <b>\$ (1,580,268)</b> |
| <b>C. INVESTING TRANSACTIONS</b>                                       |                       |                       |
| Purchases of portfolio investments                                     | \$ -                  | \$ (6,000)            |
| Proceeds on sale of portfolio investments                              | \$ 130,985            | \$ 1,124,725          |
| Other (Describe)   | \$ -                  | \$ -                  |
| Other (describe)   | \$ -                  | \$ -                  |
| <b>Total cash flows from investing transactions</b>                    | <b>\$ 130,985</b>     | <b>\$ 1,118,725</b>   |
| <b>D. FINANCING TRANSACTIONS</b>                                       |                       |                       |
| Debt issuances   | \$ -                  | \$ -                  |
| Debt repayments  | \$ -                  | \$ -                  |
| Increase (decrease) in spent deferred capital contributions            | \$ 1,804,764          | \$ 1,186,557          |
| Capital lease issuances  | \$ -                  | \$ -                  |
| Capital lease payments   | \$ (133,194)          | \$ (127,906)          |
| Other (describe)   | \$ -                  | \$ -                  |
| Other (describe)   | \$ -                  | \$ -                  |
| <b>Total cash flows from financing transactions</b>                    | <b>\$ 1,671,570</b>   | <b>\$ 1,058,651</b>   |
| Increase (decrease) in cash and cash equivalents                       | \$ 2,585,562          | \$ 3,136,806          |
| Cash and cash equivalents, at beginning of year                        | \$ 1,022,365          | \$ (2,114,441)        |
| Cash and cash equivalents, at end of year                              | \$ 3,607,927          | \$ 1,022,365          |

The accompanying notes and schedules are part of these financial statements.

**STATEMENT OF CHANGE IN NET FINANCIAL ASSETS**  
**For the Year Ended August 31, 2021 (in dollars)**

|  | Budget<br>2021 | 2021           | 2020           |
|--|----------------|----------------|----------------|
| Annual surplus (deficit)                                     | \$ 152,311     | \$ 76,419      | \$ 372,365     |
| <b>Effect of changes in tangible capital assets</b>          |                |                |                |
| Acquisition of tangible capital assets                       | \$ (221,000)   | \$ (1,945,055) | \$ (1,580,268) |
| Amortization of tangible capital assets                      | \$ 4,101,254   | \$ 4,114,731   | \$ 4,112,180   |
| Net (gain)/loss on disposal of tangible capital assets       | \$ -           | \$ (9,809)     | \$ -           |
| Net proceeds from disposal of unsupported capital assets     | \$ -           | \$ 149,526     | \$ -           |
| Write-down carrying value of tangible capital assets         | \$ -           | \$ -           | \$ -           |
| Transfer of tangible capital assets (from)/to other entities | \$ -           | \$ (401,289)   | \$ -           |
| Other changes  | \$ -           | \$ -           | \$ -           |
| <b>Total effect of changes in tangible capital assets</b>    | \$ 3,880,254   | \$ 1,908,104   | \$ 2,531,912   |
| Acquisition of inventory of supplies                         | \$ -           | \$ -           | \$ (58,651)    |
| Consumption of inventory of supplies                         | \$ -           | \$ 58,651      | \$ -           |
| (Increase)/Decrease in prepaid expenses                      | \$ -           | \$ (193,874)   | \$ (101,687)   |
| (Increase)/Decrease in other non-financial assets            | \$ -           | \$ -           | \$ -           |
| Net remeasurement gains and (losses)                         | \$ -           | \$ -           | \$ -           |
| Change in spent deferred capital contributions (Schedule 2)  | \$ (3,338,254) | \$ (1,584,341) | \$ (2,153,268) |
| Other changes  | \$ -           | \$ -           | \$ -           |
| <b>Increase (decrease) in net financial assets</b>           | \$ 694,311     | \$ 264,959     | \$ 590,671     |
| <b>Net financial assets at beginning of year</b>             | \$ -           | \$ 1,783,623   | \$ 1,192,952   |
| <b>Net financial assets at end of year</b>                   | \$ 694,311     | \$ 2,048,582   | \$ 1,783,623   |

The accompanying notes and schedules are part of these financial statements.



**STATEMENT OF CHANGE IN NET FINANCIAL ASSETS**  
**For the Year Ended August 31, 2021 (in dollars)**

|  | 2021           | 2020           |
|--|----------------|----------------|
| Annual surplus (deficit)                                     | \$ 76,419      | \$ 372,365     |
| <b>Effect of changes in tangible capital assets</b>          |                |                |
| Acquisition of tangible capital assets                       | \$ (1,945,055) | \$ (1,580,268) |
| Amortization of tangible capital assets                      | \$ 4,114,731   | \$ 4,112,180   |
| Net (gain)/loss on disposal of tangible capital assets       | \$ (9,809)     | \$ -           |
| Net proceeds from disposal of unsupported capital assets     | \$ 149,526     | \$ -           |
| Write-down carrying value of tangible capital assets         | \$ -           | \$ -           |
| Transfer of tangible capital assets (from)/to other entities | \$ (401,289)   | \$ -           |
| Other changes  | \$ -           | \$ -           |
| <b>Total effect of changes in tangible capital assets</b>    | \$ 1,908,104   | \$ 2,531,912   |
| <b>Acquisition of inventory of supplies</b>                  |                |                |
| Acquisition of inventory of supplies                         | \$ -           | \$ (58,651)    |
| Consumption of inventory of supplies                         | \$ 58,651      | \$ -           |
| (Increase)/Decrease in prepaid expenses                      | \$ (193,874)   | \$ (101,687)   |
| (Increase)/Decrease in other non-financial assets            | \$ -           | \$ -           |
| <b>Net remeasurement gains and (losses)</b>                  |                |                |
| Net remeasurement gains and (losses)                         | \$ -           | \$ -           |
| Change in spent deferred capital contributions (Schedule 2)  | \$ (1,584,341) | \$ (2,153,268) |
| Other changes  | \$ -           | \$ -           |
| <b>Increase (decrease) in net financial assets</b>           | \$ 264,959     | \$ 590,671     |
| <b>Net financial assets at beginning of year</b>             | \$ 1,783,623   | \$ 1,192,952   |
| <b>Net financial assets at end of year</b>                   | \$ 2,048,582   | \$ 1,783,623   |

The accompanying notes and schedules are part of these financial statements.

**STATEMENT OF REMEASUREMENT GAINS AND LOSSES**  
**For the Year Ended August 31, 2021 (in dollars)**

|   | 2021 | 2020 |
|---|------|------|
| <b>Unrealized gains (losses) attributable to:</b>             |      |      |
| Portfolio investments   | \$ - | \$ - |
|   | \$ - | \$ - |
| Other   | \$ - | \$ - |
| <b>Amounts reclassified to the statement of operations:</b>   |      |      |
| Portfolio investments   | \$ - | \$ - |
|   | \$ - | \$ - |
| Other   | \$ - | \$ - |
| Other Adjustment (Describe)                                   | \$ - | \$ - |
| Net remeasurement gains (losses) for the year                 | \$ - | \$ - |
| Accumulated remeasurement gains (losses) at beginning of year | \$ - | \$ - |
| Accumulated remeasurement gains (losses) at end of year       | \$ - | \$ - |

The accompanying notes and schedules are part of these financial statements.

**SCHEDULE 1**

**SCHEDULE OF NET ASSETS**  
For the Year Ended August 31, 2021 (in dollars)

|   | NET ASSETS          | ACCUMULATED REMEASUREMENT GAINS (LOSSES) | ACCUMULATED SURPLUS (DEFICIT) | INVESTMENT IN TANGIBLE CAPITAL ASSETS | ENDOWMENTS        | UNRESTRICTED SURPLUS | INTERNALLY RESTRICTED    |                        |
|---|---------------------|--|-------------------------------|---------------------------------------|-------------------|----------------------|--------------------------|------------------------|
|   |                     |  |                               |                                       |                   |                      | TOTAL OPERATING RESERVES | TOTAL CAPITAL RESERVES |
| Balance at August 31, 2020  | \$ 9,721,582        | \$ -                                     | \$ 9,721,582                  | \$ 7,410,489                          | \$ 501,848        | \$ 161,758           | \$ 1,435,487             | \$ 212,000             |
| Prior period adjustments:   |                     |  |                               |                                       |                   |                      |                          |                        |
|   | \$ -                | \$ -                                     | \$ -                          | \$ -                                  | \$ -              | \$ -                 | \$ -                     | \$ -                   |
|   | \$ -                | \$ -                                     | \$ -                          | \$ -                                  | \$ -              | \$ -                 | \$ -                     | \$ -                   |
| <b>Adjusted Balance, August 31, 2020</b>  | <b>\$ 9,721,582</b> | <b>\$ -</b>                              | <b>\$ 9,721,582</b>           | <b>\$ 7,410,489</b>                   | <b>\$ 501,848</b> | <b>\$ 161,758</b>    | <b>\$ 1,435,487</b>      | <b>\$ 212,000</b>      |
| Operating surplus (deficit)   | \$ 76,419           |  | \$ 76,419                     |                                       |                   | \$ 76,419            |                          |                        |
| Board funded tangible capital asset additions   |                     |  |                               | \$ 464,877                            |                   | \$ 76,703            | \$ -                     | \$ (541,580)           |
| Disposal of unsupported tangible capital assets or board funded portion of supported assets   | \$ -                |  | \$ -                          | \$ (139,723)                          |                   | \$ (1,917)           |                          | \$ 141,640             |
| Write-down of unsupported tangible capital assets or board funded portion of supported assets | \$ -                |  | \$ -                          | \$ -                                  |                   | \$ -                 |                          | \$ -                   |
| Net remeasurement gains (losses) for the year   | \$ -                | \$ -                                     | \$ -                          | \$ -                                  | \$ -              | \$ -                 | \$ -                     | \$ -                   |
| Endowment expenses & disbursements  | \$ -                |  | \$ -                          |                                       | \$ -              | \$ -                 |                          |                        |
| Endowment contributions   | \$ -                |  | \$ -                          |                                       | \$ -              | \$ -                 |                          |                        |
| Reinvested endowment income   | \$ -                |  | \$ -                          |                                       | \$ -              | \$ -                 |                          |                        |
| Direct credits to accumulated surplus (Describe)  | \$ -                |  | \$ -                          |                                       | \$ -              | \$ -                 | \$ -                     | \$ -                   |
| Amortization of tangible capital assets   | \$ -                |  | \$ -                          | \$ (4,114,731)                        |                   | \$ 4,114,731         |                          |                        |
| Capital revenue recognized  | \$ -                |  | \$ -                          | \$ 3,389,105                          |                   | \$ (3,389,105)       |                          |                        |
| Debt principal repayments (unsupported)   | \$ -                |  | \$ -                          | \$ 133,194                            |                   | \$ (133,194)         |                          |                        |
| Additional capital debt or capital leases   | \$ -                |  | \$ -                          | \$ -                                  |                   | \$ -                 |                          |                        |
| Net transfers to operating reserves   | \$ -                |  | \$ -                          |                                       |                   | \$ -                 | \$ -                     |                        |
| Net transfers from operating reserves   | \$ -                |  | \$ -                          |                                       |                   | \$ -                 | \$ -                     |                        |
| Net transfers to capital reserves   | \$ -                |  | \$ -                          |                                       |                   | \$ (725,627)         |                          | \$ 725,627             |
| Net transfers from capital reserves   | \$ -                |  | \$ -                          |                                       |                   | \$ -                 |                          | \$ -                   |
| Other Changes   | \$ -                |  | \$ -                          | \$ -                                  | \$ -              | \$ -                 | \$ -                     | \$ -                   |
| Trial balance rounding  | \$ -                |  | \$ -                          | \$ 15                                 | \$ -              | \$ (15)              | \$ -                     | \$ -                   |
| <b>Balance at August 31, 2021</b>   | <b>\$ 9,798,001</b> | <b>\$ -</b>                              | <b>\$ 9,798,001</b>           | <b>\$ 7,143,226</b>                   | <b>\$ 501,848</b> | <b>\$ 179,753</b>    | <b>\$ 1,435,487</b>      | <b>\$ 537,687</b>      |

**SCHEDULE 1**

**SCHEDULE OF NET ASSETS**  
**For the Year Ended August 31, 2021 (in dollars)**

|  | INTERNALLY RESTRICTED RESERVES BY PROGRAM |                  |                          |                  |                       |                  |                    |                  |                    |                  |                    |                  |
|--|---|------------------|--------------------------|------------------|-----------------------|------------------|--------------------|------------------|--------------------|------------------|--------------------|------------------|
|  | School & Instruction Related              |                  | Operations & Maintenance |                  | System Administration |                  | Transportation     |                  | External Services  |                  |                    |                  |
|  | Operating Reserves                        | Capital Reserves | Operating Reserves       | Capital Reserves | Operating Reserves    | Capital Reserves | Operating Reserves | Capital Reserves | Operating Reserves | Capital Reserves | Operating Reserves | Capital Reserves |
| Balance at August 31, 2020   | \$ 606,813                                | \$ -             | \$ 496,481               | \$ 62,472        | \$ -                  | \$ 101,572       | \$ 285,371         | \$ 47,956        | \$ 46,822          | \$ -             | \$ -               | \$ -             |
| Prior period adjustments:  |   |                  |                          |                  |                       |                  |                    |                  |                    |                  |                    |                  |
|  | \$ -                                      | \$ -             | \$ -                     | \$ -             | \$ -                  | \$ -             | \$ -               | \$ -             | \$ -               | \$ -             | \$ -               | \$ -             |
|  | \$ -                                      | \$ -             | \$ -                     | \$ -             | \$ -                  | \$ -             | \$ -               | \$ -             | \$ -               | \$ -             | \$ -               | \$ -             |
| Adjusted Balance, August 31, 2020  | \$ 606,813                                | \$ -             | \$ 496,481               | \$ 62,472        | \$ -                  | \$ 101,572       | \$ 285,371         | \$ 47,956        | \$ 46,822          | \$ -             | \$ -               | \$ -             |
| Operating surplus (deficit)  |   |                  |                          |                  |                       |                  |                    |                  |                    |                  |                    |                  |
| Board funded tangible capital asset additions  | \$ -                                      | \$ -             | \$ -                     | \$ (171,502)     | \$ -                  | \$ (11,692)      | \$ -               | \$ (358,386)     | \$ -               | \$ -             | \$ -               | \$ -             |
| Disposal of unsupported tangible capital assets or board funded portion of supported   | \$ -                                      | \$ -             | \$ -                     | \$ 105,000       | \$ -                  | \$ -             | \$ -               | \$ 36,640        | \$ -               | \$ -             | \$ -               | \$ -             |
| Write-down of unsupported tangible capital assets or board funded portion of supported | \$ -                                      | \$ -             | \$ -                     | \$ -             | \$ -                  | \$ -             | \$ -               | \$ -             | \$ -               | \$ -             | \$ -               | \$ -             |
| Net remeasurement gains (losses) for the year  |   |                  |                          |                  |                       |                  |                    |                  |                    |                  |                    |                  |
| Endowment expenses & disbursements   |   |                  |                          |                  |                       |                  |                    |                  |                    |                  |                    |                  |
| Endowment contributions  |   |                  |                          |                  |                       |                  |                    |                  |                    |                  |                    |                  |
| Reinvested endowment income  |   |                  |                          |                  |                       |                  |                    |                  |                    |                  |                    |                  |
| Direct credits to accumulated surplus (Describe)                                       | \$ -                                      | \$ -             | \$ -                     | \$ -             | \$ -                  | \$ -             | \$ -               | \$ -             | \$ -               | \$ -             | \$ -               | \$ -             |
| Amortization of tangible capital assets  |   |                  |                          |                  |                       |                  |                    |                  |                    |                  |                    |                  |
| Capital revenue recognized   |   |                  |                          |                  |                       |                  |                    |                  |                    |                  |                    |                  |
| Debt principal repayments (unsupported)  |   |                  |                          |                  |                       |                  |                    |                  |                    |                  |                    |                  |
| Additional capital debt or capital leases  |   |                  |                          |                  |                       |                  |                    |                  |                    |                  |                    |                  |
| Net transfers to operating reserves  | \$ -                                      | \$ -             | \$ -                     | \$ -             | \$ -                  | \$ -             | \$ -               | \$ -             | \$ -               | \$ -             | \$ -               | \$ -             |
| Net transfers from operating reserves  | \$ -                                      | \$ -             | \$ -                     | \$ -             | \$ -                  | \$ -             | \$ -               | \$ -             | \$ -               | \$ -             | \$ -               | \$ -             |
| Net transfers to capital reserves  | \$ -                                      | \$ -             | \$ -                     | \$ 317,032       | \$ -                  | \$ 39,760        | \$ -               | \$ 368,835       | \$ -               | \$ -             | \$ -               | \$ -             |
| Net transfers from capital reserves  | \$ -                                      | \$ -             | \$ -                     | \$ -             | \$ -                  | \$ -             | \$ -               | \$ -             | \$ -               | \$ -             | \$ -               | \$ -             |
| Other Changes  | \$ -                                      | \$ -             | \$ -                     | \$ -             | \$ -                  | \$ -             | \$ -               | \$ -             | \$ -               | \$ -             | \$ -               | \$ -             |
| Trial balance rounding   | \$ -                                      | \$ -             | \$ -                     | \$ -             | \$ -                  | \$ -             | \$ -               | \$ -             | \$ -               | \$ -             | \$ -               | \$ -             |
| Balance at August 31, 2021   | \$ 606,813                                | \$ -             | \$ 496,481               | \$ 313,002       | \$ -                  | \$ 129,640       | \$ 285,371         | \$ 95,045        | \$ 46,822          | \$ -             | \$ -               | \$ -             |

SCHEDULE 2

SCHEDULE OF DEFERRED CONTRIBUTIONS  
(EXTERNALLY RESTRICTED CONTRIBUTIONS ONLY)  
For the Year Ended August 31, 2021 (in dollars)

|   | Alberta Education |                   |                      |                  |                   | Other GoA Ministries   |                     |             |                      |                            |
|---|-------------------|-------------------|----------------------|------------------|-------------------|------------------------|---------------------|-------------|----------------------|----------------------------|
|   | IMR               | CMR               | Safe Return to Class | Others           | Total Education   | Alberta Infrastructure | Children's Services | Health      | Other GOA Ministries | Total Other GoA Ministries |
| <b>Deferred Operating Contributions (DOC)</b>   |                   |                   |                      |                  |                   |                        |                     |             |                      |                            |
| Balance at August 31, 2020  | \$ 97,477         | \$ 224,228        | \$ -                 | \$ 278,604       | \$ 600,309        | \$ -                   | \$ -                | \$ -        | \$ -                 | \$ -                       |
| Prior period adjustments - please explain:  | \$ -              | \$ -              | \$ -                 | \$ -             | \$ -              | \$ -                   | \$ -                | \$ -        | \$ -                 | \$ -                       |
| Adjusted ending balance August 31, 2020   | \$ 97,477         | \$ 224,228        | \$ -                 | \$ 278,604       | \$ 600,309        | \$ -                   | \$ -                | \$ -        | \$ -                 | \$ -                       |
| Received during the year (excluding investment income)                                  | \$ 601,827        | \$ -              | \$ 1,507,450         | \$ 34,610        | \$ 2,143,887      | \$ -                   | \$ -                | \$ -        | \$ -                 | \$ -                       |
| Transfer (to) grant/donation revenue (excluding investment income)                      | \$ (215,925)      | \$ -              | \$ (1,507,450)       | \$ (218,145)     | \$ (1,941,520)    | \$ -                   | \$ -                | \$ -        | \$ -                 | \$ -                       |
| Investment earnings   | \$ -              | \$ -              | \$ -                 | \$ -             | \$ -              | \$ -                   | \$ -                | \$ -        | \$ -                 | \$ -                       |
| Received during the year  | \$ -              | \$ -              | \$ -                 | \$ -             | \$ -              | \$ -                   | \$ -                | \$ -        | \$ -                 | \$ -                       |
| Transferred to investment income  | \$ -              | \$ -              | \$ -                 | \$ -             | \$ -              | \$ -                   | \$ -                | \$ -        | \$ -                 | \$ -                       |
| Transferred (to) from UDCC  | \$ (147,176)      | \$ (224,228)      | \$ -                 | \$ -             | \$ (371,404)      | \$ -                   | \$ -                | \$ -        | \$ -                 | \$ -                       |
| Transferred directly (to) SDCC  | \$ -              | \$ -              | \$ -                 | \$ -             | \$ -              | \$ -                   | \$ -                | \$ -        | \$ -                 | \$ -                       |
| Transferred (to) from others - please explain:  | \$ -              | \$ -              | \$ -                 | \$ -             | \$ -              | \$ -                   | \$ -                | \$ -        | \$ -                 | \$ -                       |
| DOC closing balance at August 31, 2021  | \$ 336,203        | \$ -              | \$ -                 | \$ 95,069        | \$ 431,272        | \$ -                   | \$ -                | \$ -        | \$ -                 | \$ -                       |
| <b>Unspent Deferred Capital Contributions (UDCC)</b>                                    |                   |                   |                      |                  |                   |                        |                     |             |                      |                            |
| Balance at August 31, 2020  | \$ -              | \$ -              | \$ -                 | \$ 49,689        | \$ 49,689         | \$ -                   | \$ -                | \$ -        | \$ -                 | \$ -                       |
| Prior period adjustments - please explain:  | \$ -              | \$ -              | \$ -                 | \$ -             | \$ -              | \$ -                   | \$ -                | \$ -        | \$ -                 | \$ -                       |
| Adjusted ending balance August 31, 2020   | \$ -              | \$ -              | \$ -                 | \$ 49,689        | \$ 49,689         | \$ -                   | \$ -                | \$ -        | \$ -                 | \$ -                       |
| Received during the year (excluding investment income)                                  | \$ -              | \$ 1,384,349      | \$ -                 | \$ 11,635        | \$ 1,395,984      | \$ 268,094             | \$ -                | \$ -        | \$ -                 | \$ 268,094                 |
| UDCC Receivable   | \$ -              | \$ -              | \$ -                 | \$ 7,539         | \$ 7,539          | \$ -                   | \$ -                | \$ -        | \$ -                 | \$ -                       |
| Transfer (to) grant/donation revenue (excluding investment income)                      | \$ -              | \$ -              | \$ -                 | \$ -             | \$ -              | \$ -                   | \$ -                | \$ -        | \$ -                 | \$ -                       |
| Investment earnings   | \$ -              | \$ -              | \$ -                 | \$ -             | \$ -              | \$ -                   | \$ -                | \$ -        | \$ -                 | \$ -                       |
| Received during the year  | \$ -              | \$ -              | \$ -                 | \$ -             | \$ -              | \$ -                   | \$ -                | \$ -        | \$ -                 | \$ -                       |
| Transferred to investment income  | \$ -              | \$ -              | \$ -                 | \$ -             | \$ -              | \$ -                   | \$ -                | \$ -        | \$ -                 | \$ -                       |
| Proceeds on disposition of supported capital/ insurance proceeds (and related interest) | \$ -              | \$ -              | \$ -                 | \$ -             | \$ -              | \$ -                   | \$ -                | \$ -        | \$ -                 | \$ -                       |
| Transferred from (to) DOC   | \$ 147,176        | \$ 224,228        | \$ -                 | \$ -             | \$ 371,404        | \$ -                   | \$ -                | \$ -        | \$ -                 | \$ -                       |
| Transferred from (to) SDCC  | \$ (147,176)      | \$ (1,161,899)    | \$ -                 | \$ (68,873)      | \$ (1,377,948)    | \$ (25,527)            | \$ -                | \$ -        | \$ -                 | \$ (25,527)                |
| Transferred (to) from others - please explain:  | \$ -              | \$ -              | \$ -                 | \$ -             | \$ -              | \$ -                   | \$ -                | \$ -        | \$ -                 | \$ -                       |
| UDCC closing balance at August 31, 2021   | \$ -              | \$ 446,678        | \$ -                 | \$ -             | \$ 446,678        | \$ 242,567             | \$ -                | \$ -        | \$ -                 | \$ 242,567                 |
| <b>Total Unspent Deferred Contributions at August 31, 2021</b>                          | <b>\$ 336,203</b> | <b>\$ 446,678</b> | <b>\$ -</b>          | <b>\$ 95,069</b> | <b>\$ 877,950</b> | <b>\$ 242,567</b>      | <b>\$ -</b>         | <b>\$ -</b> | <b>\$ -</b>          | <b>\$ 242,567</b>          |
| <b>Spent Deferred Capital Contributions (SDCC)</b>                                      |                   |                   |                      |                  |                   |                        |                     |             |                      |                            |
| Balance at August 31, 2020  | \$ 4,648,404      | \$ 554,194        | \$ -                 | \$ 42,301        | \$ 5,244,899      | \$ 71,774,837          | \$ -                | \$ -        | \$ 2,845,884         | \$ 74,620,721              |
| Prior period adjustments - please explain:  | \$ -              | \$ -              | \$ -                 | \$ -             | \$ -              | \$ (2)                 | \$ -                | \$ -        | \$ -                 | \$ (2)                     |
| Adjusted ending balance August 31, 2020   | \$ 4,648,404      | \$ 554,194        | \$ -                 | \$ 42,301        | \$ 5,244,899      | \$ 71,774,835          | \$ -                | \$ -        | \$ 2,845,884         | \$ 74,620,719              |
| Donated tangible capital assets   | \$ -              | \$ -              | \$ -                 | \$ -             | \$ -              | \$ -                   | \$ -                | \$ -        | \$ -                 | \$ -                       |
| Alberta Infrastructure managed projects   | \$ -              | \$ -              | \$ -                 | \$ -             | \$ -              | \$ 401,289             | \$ -                | \$ -        | \$ -                 | \$ 401,289                 |
| Transferred from DOC  | \$ -              | \$ -              | \$ -                 | \$ -             | \$ -              | \$ -                   | \$ -                | \$ -        | \$ -                 | \$ -                       |
| Transferred from UDCC   | \$ 147,176        | \$ 1,161,899      | \$ -                 | \$ 68,873        | \$ 1,377,948      | \$ 25,527              | \$ -                | \$ -        | \$ -                 | \$ 25,527                  |
| Amounts recognized as revenue (Amortization of SDCC)                                    | \$ (731,427)      | \$ (177,767)      | \$ -                 | \$ -             | \$ (909,194)      | \$ (2,419,911)         | \$ -                | \$ -        | \$ (60,000)          | \$ (2,479,911)             |
| Disposal of supported capital assets  | \$ -              | \$ -              | \$ -                 | \$ -             | \$ -              | \$ -                   | \$ -                | \$ -        | \$ -                 | \$ -                       |
| Transferred (to) from others - please explain:  | \$ -              | \$ -              | \$ -                 | \$ -             | \$ -              | \$ -                   | \$ -                | \$ -        | \$ -                 | \$ -                       |
| SDCC closing balance at August 31, 2021   | \$ 4,064,153      | \$ 1,538,325      | \$ -                 | \$ 111,174       | \$ 5,713,653      | \$ 69,781,740          | \$ -                | \$ -        | \$ 2,785,884         | \$ 72,567,624              |

|   | Other Sources   |                                  |              | Total other sources |
|---|-----------------|----------------------------------|--------------|---------------------|
|   | Gov't of Canada | Donations and grants from others | Other        |                     |
| <b>Deferred Operating Contributions (DOC)</b>   |                 |                                  |              |                     |
| Balance at August 31, 2020  | \$ -            | \$ -                             | \$ 497,961   | \$ 497,961          |
| Prior period adjustments - please explain:  |                 |                                  |              |                     |
| Adjusted ending balance August 31, 2020   | \$ -            | \$ -                             | \$ 497,961   | \$ 497,961          |
| Received during the year (excluding investment income)                                  | \$ -            | \$ -                             | \$ 651,015   | \$ 651,015          |
| Transfer (to) grant/donation revenue (excluding investment income)                      | \$ -            | \$ -                             | \$ (579,320) | \$ (579,320)        |
| Investment earnings   | \$ -            | \$ -                             | \$ -         | \$ -                |
| Received during the year  | \$ -            | \$ -                             | \$ -         | \$ -                |
| Transferred to investment income  | \$ -            | \$ -                             | \$ -         | \$ -                |
| Transferred (to) from UDCC  | \$ -            | \$ -                             | \$ -         | \$ -                |
| Transferred directly (to) SDOC  | \$ -            | \$ -                             | \$ -         | \$ -                |
| Transferred (to) from others - please explain:  | \$ -            | \$ -                             | \$ -         | \$ -                |
| DOC closing balance at August 31, 2021  | \$ -            | \$ -                             | \$ 569,656   | \$ 569,656          |
| <b>Unspent Deferred Capital Contributions (UDCC)</b>                                    |                 |                                  |              |                     |
| Balance at August 31, 2020  | \$ -            | \$ -                             | \$ -         | \$ -                |
| Prior period adjustments - please explain:  |                 |                                  |              |                     |
| Adjusted ending balance August 31, 2020   | \$ -            | \$ -                             | \$ -         | \$ -                |
| Received during the year (excluding investment income)                                  | \$ -            | \$ -                             | \$ -         | \$ -                |
| UDCC Receivable   | \$ -            | \$ -                             | \$ -         | \$ -                |
| Transfer (to) grant/donation revenue (excluding investment income)                      | \$ -            | \$ -                             | \$ -         | \$ -                |
| Investment earnings   | \$ -            | \$ -                             | \$ -         | \$ -                |
| Received during the year  | \$ -            | \$ -                             | \$ -         | \$ -                |
| Transferred to investment income  | \$ -            | \$ -                             | \$ -         | \$ -                |
| Proceeds on disposition of supported capital/ insurance proceeds (and related interest) | \$ -            | \$ -                             | \$ -         | \$ -                |
| Transferred from (to) DOC   | \$ -            | \$ -                             | \$ -         | \$ -                |
| Transferred from (to) SDOC  | \$ -            | \$ -                             | \$ -         | \$ -                |
| Transferred (to) from others - please explain:  | \$ -            | \$ -                             | \$ -         | \$ -                |
| UDCC closing balance at August 31, 2021   | \$ -            | \$ -                             | \$ -         | \$ -                |
| <b>Total Unspent Deferred Contributions at August 31, 2021</b>                          | \$ -            | \$ -                             | \$ 569,656   | \$ 569,656          |
| <b>Spent Deferred Capital Contributions (SDCC)</b>                                      |                 |                                  |              |                     |
| Balance at August 31, 2020  | \$ -            | \$ -                             | \$ -         | \$ -                |
| Prior period adjustments - please explain:  |                 |                                  |              |                     |
| Adjusted ending balance August 31, 2020   | \$ -            | \$ -                             | \$ -         | \$ -                |
| Donated tangible capital assets   | \$ -            | \$ -                             | \$ -         | \$ -                |
| Alberta Infrastructure managed projects   | \$ -            | \$ -                             | \$ -         | \$ -                |
| Transferred from DOC  | \$ -            | \$ -                             | \$ -         | \$ -                |
| Transferred from UDCC   | \$ -            | \$ -                             | \$ -         | \$ -                |
| Amounts recognized as revenue (Amortization of SDOC)                                    | \$ -            | \$ -                             | \$ -         | \$ -                |
| Disposal of supported capital assets  | \$ -            | \$ -                             | \$ -         | \$ -                |
| Transferred (to) from others - please explain:  | \$ -            | \$ -                             | \$ -         | \$ -                |
| SDCC closing balance at August 31, 2021   | \$ -            | \$ -                             | \$ -         | \$ -                |
| <b>Total</b>  | \$ 1,098,270    | \$ -                             | \$ -         | \$ 1,098,270        |
|   | \$ -            | \$ -                             | \$ -         | \$ -                |
|   | \$ 1,098,270    | \$ -                             | \$ -         | \$ 1,098,270        |
|   | \$ 2,794,902    | \$ -                             | \$ -         | \$ 2,794,902        |
|   | \$ (2,520,840)  | \$ -                             | \$ -         | \$ (2,520,840)      |
|   | \$ -            | \$ -                             | \$ -         | \$ -                |
|   | \$ -            | \$ -                             | \$ -         | \$ -                |
|   | \$ -            | \$ -                             | \$ (371,404) | \$ (371,404)        |
|   | \$ -            | \$ -                             | \$ -         | \$ -                |
|   | \$ -            | \$ -                             | \$ -         | \$ -                |
|   | \$ 1,000,928    | \$ -                             | \$ -         | \$ 1,000,928        |
|   | \$ -            | \$ -                             | \$ -         | \$ -                |
|   | \$ 49,699       | \$ -                             | \$ -         | \$ 49,699           |
|   | \$ -            | \$ -                             | \$ -         | \$ -                |
|   | \$ 49,699       | \$ -                             | \$ -         | \$ 49,699           |
|   | \$ 1,664,078    | \$ -                             | \$ -         | \$ 1,664,078        |
|   | \$ 7,539        | \$ -                             | \$ -         | \$ 7,539            |
|   | \$ -            | \$ -                             | \$ -         | \$ -                |
|   | \$ -            | \$ -                             | \$ -         | \$ -                |
|   | \$ -            | \$ -                             | \$ -         | \$ -                |
|   | \$ -            | \$ -                             | \$ -         | \$ -                |
|   | \$ -            | \$ -                             | \$ -         | \$ -                |
|   | \$ -            | \$ -                             | \$ -         | \$ -                |
|   | \$ -            | \$ -                             | \$ -         | \$ -                |
|   | \$ 371,404      | \$ -                             | \$ -         | \$ 371,404          |
|   | \$ (1,403,475)  | \$ -                             | \$ -         | \$ (1,403,475)      |
|   | \$ -            | \$ -                             | \$ -         | \$ -                |
|   | \$ 689,245      | \$ -                             | \$ -         | \$ 689,245          |
|   | \$ -            | \$ -                             | \$ -         | \$ -                |
|   | \$ 1,690,173    | \$ -                             | \$ -         | \$ 1,690,173        |
|   | \$ -            | \$ -                             | \$ -         | \$ -                |
|   | \$ 79,865,620   | \$ -                             | \$ -         | \$ 79,865,620       |
|   | \$ (2)          | \$ -                             | \$ -         | \$ (2)              |
|   | \$ 79,865,618   | \$ -                             | \$ -         | \$ 79,865,618       |
|   | \$ -            | \$ -                             | \$ -         | \$ -                |
|   | \$ 401,289      | \$ -                             | \$ -         | \$ 401,289          |
|   | \$ -            | \$ -                             | \$ -         | \$ -                |
|   | \$ 1,403,475    | \$ -                             | \$ -         | \$ 1,403,475        |
|   | \$ (3,399,105)  | \$ -                             | \$ -         | \$ (3,399,105)      |
|   | \$ -            | \$ -                             | \$ -         | \$ -                |
|   | \$ -            | \$ -                             | \$ -         | \$ -                |
|   | \$ 78,281,277   | \$ -                             | \$ -         | \$ 78,281,277       |

SCHEDULE OF PROGRAM OPERATIONS  
for the Year Ended August 31, 2021 (in dollars)

2021

2020

| REVENUES   | Instruction      |                          | Operations and Maintenance |              | Transportation | System Administration | External Services | TOTAL         |
|--|------------------|--------------------------|----------------------------|--------------|----------------|-----------------------|-------------------|---------------|
|  | Pre Kindergarten | Kindergarten to Grade 12 |                            |              |                |                       |                   |               |
|  |                  |                          |                            |              |                |                       |                   |               |
| (1) Alberta Education                                    | \$ 970,190       | \$ 39,300,618            | \$ 5,596,307               | \$ 2,571,370 | \$ -           | \$ 2,304,657          | \$ -              | \$ 47,988,417 |
| (2) Alberta Infrastructure                               | \$ -             | \$ -                     | \$ 2,419,911               | \$ -         | \$ -           | \$ -                  | \$ -              | \$ 2,419,911  |
| (3) Other - Government of Alberta                        | \$ -             | \$ 52,649                | \$ 60,000                  | \$ -         | \$ -           | \$ -                  | \$ -              | \$ 112,649    |
| (4) Federal Government and First Nations                 | \$ -             | \$ 2,166,078             | \$ 275,132                 | \$ -         | \$ -           | \$ -                  | \$ -              | \$ 2,441,210  |
| (5) Other Alberta school authorities                     | \$ -             | \$ -                     | \$ 49,417                  | \$ -         | \$ -           | \$ -                  | \$ -              | \$ 49,417     |
| (6) Out of province authorities                          | \$ -             | \$ -                     | \$ -                       | \$ -         | \$ -           | \$ -                  | \$ -              | \$ -          |
| (7) Alberta municipalities-special tax levies            | \$ -             | \$ -                     | \$ -                       | \$ -         | \$ -           | \$ -                  | \$ -              | \$ -          |
| (8) Property taxes                                       | \$ -             | \$ -                     | \$ -                       | \$ -         | \$ -           | \$ -                  | \$ -              | \$ -          |
| (9) Fees   | \$ 26,900        | \$ 444,765               | \$ -                       | \$ 8,459     | \$ -           | \$ -                  | \$ -              | \$ 480,124    |
| (10) Sales of services and products                      | \$ -             | \$ 292,011               | \$ 109,507                 | \$ 12,442    | \$ -           | \$ 3,550              | \$ 131,840        | \$ 549,350    |
| (11) Investment income                                   | \$ -             | \$ 15,818                | \$ 51,487                  | \$ -         | \$ -           | \$ 6,000              | \$ -              | \$ 73,305     |
| (12) Gifts and donations                                 | \$ -             | \$ 114,573               | \$ -                       | \$ -         | \$ -           | \$ -                  | \$ -              | \$ 114,573    |
| (13) Rental of facilities                                | \$ -             | \$ 3,600                 | \$ 21,341                  | \$ -         | \$ -           | \$ -                  | \$ -              | \$ 24,941     |
| (14) Fundraising   | \$ -             | \$ 234,642               | \$ -                       | \$ -         | \$ -           | \$ -                  | \$ -              | \$ 234,642    |
| (15) Gains on disposal of tangible capital assets        | \$ -             | \$ -                     | \$ 8,321                   | \$ 1,488     | \$ -           | \$ -                  | \$ -              | \$ 9,809      |
| (16) Other   | \$ -             | \$ -                     | \$ 26,036                  | \$ -         | \$ -           | \$ -                  | \$ -              | \$ 26,036     |
| (17) TOTAL REVENUES                                      | \$ 997,090       | \$ 42,624,754            | \$ 8,617,459               | \$ 2,593,759 | \$ 131,840     | \$ 2,314,207          | \$ -              | \$ 55,297,938 |
| <b>EXPENSES</b>  |                  |                          |                            |              |                |                       |                   |               |
| (18) Certificated salaries                               | \$ 109,269       | \$ 23,938,546            | \$ -                       | \$ -         | \$ -           | \$ 644,476            | \$ -              | \$ 24,692,291 |
| (19) Certificated benefits                               | \$ 12,841        | \$ 5,677,666             | \$ -                       | \$ -         | \$ -           | \$ 66,343             | \$ -              | \$ 5,756,850  |
| (20) Non-certificated salaries and wages                 | \$ 714,739       | \$ 6,169,195             | \$ 2,043,717               | \$ 1,155,315 | \$ 38,833      | \$ 10,749,584         | \$ -              | \$ 19,709,657 |
| (21) Non-certificated benefits                           | \$ 272,933       | \$ 2,100,412             | \$ 524,349                 | \$ 164,794   | \$ 1,137       | \$ 163,963            | \$ 3,227,588      | \$ 3,098,766  |
| (22) SUB - TOTAL   | \$ 1,109,782     | \$ 37,885,819            | \$ 2,568,066               | \$ 1,320,109 | \$ 39,970      | \$ 1,502,567          | \$ 44,426,313     | \$ 42,520,538 |
| (23) Services, contracts and supplies                    | \$ 286,843       | \$ 4,947,683             | \$ 2,379,809               | \$ 556,819   | \$ 85,992      | \$ 381,241            | \$ -              | \$ 8,638,387  |
| (24) Amortization of supported tangible capital assets   | \$ -             | \$ -                     | \$ 3,389,105               | \$ -         | \$ -           | \$ -                  | \$ -              | \$ 3,389,105  |
| (25) Amortization of unsupported tangible capital assets | \$ -             | \$ 136,943               | \$ 178,089                 | \$ 368,835   | \$ -           | \$ 39,759             | \$ -              | \$ 725,626    |
| (26) Supported interest on capital debt                  | \$ -             | \$ -                     | \$ -                       | \$ -         | \$ -           | \$ -                  | \$ -              | \$ -          |
| (27) Unsupported interest on capital debt                | \$ -             | \$ 17,238                | \$ -                       | \$ -         | \$ -           | \$ -                  | \$ -              | \$ 17,238     |
| (28) Other interest and finance charges                  | \$ -             | \$ -                     | \$ -                       | \$ -         | \$ -           | \$ 6,021              | \$ -              | \$ 6,021      |
| (29) Losses on disposal of tangible capital assets       | \$ -             | \$ -                     | \$ -                       | \$ -         | \$ -           | \$ -                  | \$ -              | \$ -          |
| (30) Other expense                                       | \$ -             | \$ -                     | \$ -                       | \$ -         | \$ -           | \$ -                  | \$ -              | \$ -          |
| (31) TOTAL EXPENSES                                      | \$ 1,396,625     | \$ 42,989,683            | \$ 8,515,069               | \$ 2,245,763 | \$ 125,962     | \$ 1,929,588          | \$ 57,202,690     | \$ 54,925,573 |
| (32) OPERATING SURPLUS (DEFICIT)                         | \$ (399,535)     | \$ (364,929)             | \$ 102,390                 | \$ 347,996   | \$ 5,878       | \$ 384,619            | \$ 76,419         | \$ 372,365    |

**SCHEDULE OF OPERATIONS AND MAINTENANCE**  
for the Year Ended August 31, 2021 (in dollars)

| EXPENSES                                | Custodial           | Maintenance       | Utilities and Telecomm. | Expensed IMR/CMR, Modular Unit Relocations & Lease Payments | Facility Planning & Operations Administration | Unsupported Amortization & Other Expenses | Supported Capital & Debt Services | 2021 TOTAL Operations and Maintenance | 2020 TOTAL Operations and Maintenance |
|---|---------------------|-------------------|-------------------------|---|---|---|-----------------------------------|---------------------------------------|---------------------------------------|
| Non-certificated salaries and wages     | \$ 1,440,041        | \$ 567,944        | \$ -                    | \$ 35,739   | \$ -  |   |                                   | \$ 2,043,718                          | \$ 1,856,309                          |
| Non-certificated benefits               | \$ 372,833          | \$ 142,249        | \$ -                    | \$ 9,267  | \$ -  |   |                                   | \$ 524,349                            | \$ 477,615                            |
| <b>SUB-TOTAL REMUNERATION</b>           | <b>\$ 1,812,874</b> | <b>\$ 710,193</b> | <b>\$ -</b>             | <b>\$ 45,006</b>  | <b>\$ -</b>                                   |   |                                   | <b>\$ 2,568,067</b>                   | <b>\$ 2,334,124</b>                   |
| Supplies and services                   | \$ 359,623          | \$ 278,111        | \$ -                    | \$ 170,925  | \$ -  |   |                                   | \$ 807,659                            | \$ 503,621                            |
| Electricity                             |                     | \$ 635,674        |                         |   |   |   |                                   | \$ 635,674                            | \$ 550,095                            |
| Natural gas/heating fuel                |                     | \$ 255,579        |                         |   |   |   |                                   | \$ 255,579                            | \$ 208,291                            |
| Sewer and water                         |                     | \$ 94,085         |                         |   |   |   |                                   | \$ 94,085                             | \$ 102,722                            |
| Telecommunications                      |                     | \$ 239            |                         |   |   |   |                                   | \$ 239                                | \$ 1,685                              |
| Insurance                               |                     |                   |                         |   | \$ 586,572                                    |   |                                   | \$ 586,572                            | \$ 155,823                            |
| ASAP maintenance & renewal payments     |                     |                   |                         |   |   |   | \$ -                              | \$ -                                  | \$ -                                  |
| Amortization of tangible capital assets |                     |                   |                         |   |   |   | \$ 3,389,105                      | \$ 3,389,105                          | \$ 3,339,825                          |
| Supported                               |                     |                   |                         |   |   |   | \$ 178,089                        | \$ 178,089                            | \$ 196,790                            |
| Unsupported                             |                     |                   |                         |   |   |   | \$ 178,089                        | \$ 3,567,194                          | \$ 3,536,615                          |
| <b>TOTAL AMORTIZATION</b>               |                     |                   |                         |   |   |   |                                   |                                       |                                       |
| Interest on capital debt                |                     |                   |                         |   |   |   |                                   |                                       |                                       |
| Supported                               |                     |                   |                         |   |   |   | \$ -                              | \$ -                                  | \$ -                                  |
| Unsupported                             |                     |                   |                         |   |   |   | \$ -                              | \$ -                                  | \$ -                                  |
| Lease payments for facilities           |                     |                   |                         | \$ -  |   |   | \$ -                              | \$ -                                  | \$ -                                  |
| Other interest charges                  |                     |                   |                         | \$ -  |   |   | \$ -                              | \$ -                                  | \$ -                                  |
| Losses on disposal of capital assets    |                     |                   |                         | \$ -  |   |   | \$ -                              | \$ -                                  | \$ -                                  |
| <b>TOTAL EXPENSES</b>                   | <b>\$ 2,171,497</b> | <b>\$ 986,304</b> | <b>\$ 986,577</b>       | <b>\$ 215,925</b>   | <b>\$ 586,572</b>                             | <b>\$ 178,089</b>                         | <b>\$ 3,389,105</b>               | <b>\$ 8,515,069</b>                   | <b>\$ 7,392,956</b>                   |

| SQUARE METRES | School buildings | Non school buildings |
|---------------|------------------|----------------------|
|               | 57,243.0         | 2,460.0              |

Notes:

- Custodial:** All expenses related to activities undertaken to keep the school environment and maintenance shops clean and safe.
- Maintenance:** All expenses associated with the repair, replacement, enhancement and minor construction of buildings, grounds and equipment components. This includes regular and preventative maintenance undertaken to ensure components reach or exceed their life cycle and the repair of broken components. Maintenance expenses exclude operational costs related to expensed infrastructure Maintenance Renewal (IMR), CMR & Modular Unit relocations, as they are reported on separately.
- Utilities & Telecommunications:** All expenses related to electricity, natural gas and other heating fuels, sewer and water and all forms of telecommunications.
- Expensed IMR, CMR & Modular Unit Relocation & Lease Payments:** All operational expenses associated with non-capitalized IMR and CMR projects, modular unit (portable) relocation, and payments on leased facilities.
- Facility Planning & Operations Administration:** All expenses related to the administration of operations and maintenance including (but not limited to) contract administration, clerical functions, supervision of employees & contractors, school facility planning & project "administration", administration of joint-use agreements, and all expenses related to ensuring compliance with health and safety standards, codes and government regulations.
- Unsupported Amortization & Other Expenses:** All expenses related to unsupported capital assets amortization and interest on unsupported capital debt.
- Supported Capital & Debt Services:** All expenses related to supported capital assets amortization and interest on supported capital debt.



**SCHEDULE OF CASH, CASH EQUIVALENTS, AND PORTFOLIO INVESTMENTS  
for the Year Ended August 31, 2021 (in dollars)**

| <u>Cash &amp; Cash Equivalents</u>          | 2021                             |              |                | 2020           |
|---|----------------------------------|--------------|----------------|----------------|
|   | Average Effective (Market) Yield | Cost         | Amortized Cost | Amortized Cost |
| Cash  |                                  | \$ 3,607,927 | \$ 3,607,927   | \$ 1,022,365   |
| Cash equivalents                            |                                  |              |                |                |
| Government of Canada, direct and guaranteed | 0.00%                            | -            | -              | -              |
| Provincial, direct and guaranteed           | 0.00%                            | -            | -              | -              |
| Corporate                                   | 0.00%                            | -            | -              | -              |
| Other, including GIC's                      | 0.00%                            | -            | -              | -              |
| Total cash and cash equivalents             |                                  | \$ 3,607,927 | \$ 3,607,927   | \$ 1,022,365   |

| <u>Portfolio Investments</u>       | 2021                             |              |              | 2020         |              |
|------------------------------------|----------------------------------|--------------|--------------|--------------|--------------|
|                                    | Average Effective (Market) Yield | Cost         | Fair Value   | Balance      | Balance      |
| Interest-bearing securities        |                                  |              |              |              |              |
| Deposits and short-term securities | 0.00%                            | \$ -         | \$ -         | \$ -         | \$ -         |
| Bonds and mortgages                | 0.00%                            | -            | -            | -            | -            |
| Equities                           |                                  |              |              |              |              |
| Canadian equities                  | 0.00%                            | \$ -         | \$ -         | \$ -         | \$ -         |
| Global developed equities          | 0.00%                            | -            | -            | -            | -            |
| Emerging markets equities          | 0.00%                            | -            | -            | -            | -            |
| Private equities                   | 0.00%                            | -            | -            | -            | -            |
| Pooled investment funds            | 0.00%                            | -            | -            | -            | -            |
| Total fixed income securities      | 0.00%                            | -            | -            | -            | -            |
| Other                              |                                  |              |              |              |              |
| Southern Alberta Wind Farm Project | 4.89%                            | \$ 795,493   | \$ 795,493   | \$ 795,493   | \$ 922,486   |
| Blue Earth Renewables Inc.         | 10.00%                           | 92,988       | 92,988       | 92,988       | 96,980       |
| Endowments                         | 1.00%                            | 501,848      | 501,848      | 501,848      | 501,848      |
|                                    | 0.00%                            | -            | -            | -            | -            |
| Total equities                     | 2.80%                            | 1,390,329    | 1,390,329    | 1,390,329    | 1,521,314    |
| Total portfolio investments        | 2.80%                            | \$ 1,390,329 | \$ 1,390,329 | \$ 1,390,329 | \$ 1,521,314 |

See Note 4 and 5 for additional detail.

Portfolio investments

**Operating**

Cost  
Unrealized gains and losses

**Endowments**

Cost  
Unrealized gains and losses  
Deferred revenue

**Total portfolio investments**

|                                    | 2021                | 2020                |
|------------------------------------|---------------------|---------------------|
| Operating                          |                     |                     |
| Cost                               | \$ 888,481          | \$ 1,019,466        |
| Unrealized gains and losses        | -                   | -                   |
|                                    | 888,481             | 1,019,466           |
| Endowments                         |                     |                     |
| Cost                               | \$ 501,848          | \$ 501,848          |
| Unrealized gains and losses        | -                   | -                   |
| Deferred revenue                   | -                   | -                   |
|                                    | 501,848             | 501,848             |
| <b>Total portfolio investments</b> | <b>\$ 1,390,329</b> | <b>\$ 1,521,314</b> |

The following represents the maturity structure for portfolio investments based on principal amount:

|                | 2021   | 2020   |
|----------------|--------|--------|
| Under 1 year   | 15.5%  | 12.9%  |
| 1 to 5 years   | 76.9%  | 74.6%  |
| 6 to 10 years  | 2.7%   | 7.8%   |
| 11 to 20 years | 4.9%   | 4.7%   |
| Over 20 years  | 0.0%   | 0.0%   |
|                | 100.0% | 100.0% |

**SCHEDULE 6**

School Jurisdiction Code: 56

**SCHEDULE OF TANGIBLE CAPITAL ASSETS**  
For the Year Ended August 31, 2021 (in dollars)

| Tangible Capital Assets                   | 2021       |                   |                            |                         |                        | 2020  |                |
|---|------------|-------------------|----------------------------|-------------------------|------------------------|---|----------------|
|   | Land       | Work in Progress* | Buildings**<br>25-50 Years | Equipment<br>5-10 Years | Vehicles<br>5-10 Years | Computer<br>Hardware &<br>Software<br>3-5 Years | Total          |
| Estimated useful life                     |            |                   |                            |                         |                        |   |                |
| <b>Historical cost</b>                    |            |                   |                            |                         |                        |   |                |
| Beginning of year                         | \$ 746,541 | \$ 42,301         | \$ 130,386,051             | \$ 1,230,199            | \$ 5,988,666           | \$ -  | \$ 138,393,758 |
| Prior period adjustments                  | -          | 495,689           | 1,320,767                  | -                       | 529,887                | -   | 2,346,343      |
| Additions                                 | -          | -                 | -                          | -                       | -                      | -   | -              |
| Transfers in (out)                        | -          | -                 | -                          | -                       | (315,680)              | -   | (315,680)      |
| Less disposals including write-offs       | -          | -                 | -                          | -                       | 6,202,873              | -   | 6,202,873      |
| Historical cost, August 31, 2021          | \$ 746,541 | \$ 537,990        | \$ 131,706,818             | \$ 1,230,199            | \$ -                   | \$ -  | \$ 140,424,421 |
| <b>Accumulated amortization</b>           |            |                   |                            |                         |                        |   |                |
| Beginning of year                         | \$ -       | \$ -              | \$ 46,088,273              | \$ 813,372              | \$ 3,876,349           | \$ -  | \$ 50,777,994  |
| Prior period adjustments                  | -          | -                 | -                          | -                       | -                      | -   | -              |
| Amortization                              | -          | -                 | 3,571,997                  | 138,943                 | 403,791                | -   | 4,114,731      |
| Other additions                           | -          | -                 | -                          | -                       | -                      | -   | -              |
| Transfers in (out)                        | -          | -                 | -                          | -                       | -                      | -   | -              |
| Less disposals including write-offs       | -          | -                 | -                          | -                       | (175,961)              | -   | (175,961)      |
| Accumulated amortization, August 31, 2021 | \$ -       | \$ -              | \$ 49,660,270              | \$ 952,315              | \$ 4,104,179           | \$ -  | \$ 54,716,764  |
| <b>Net Book Value at August 31, 2021</b>  | \$ 746,541 | \$ 537,990        | \$ 82,046,548              | \$ 277,884              | \$ 2,098,694           | \$ -  | \$ 85,707,657  |
| <b>Net Book Value at August 31, 2020</b>  | \$ 746,541 | \$ 42,301         | \$ 84,297,778              | \$ 416,827              | \$ 2,112,317           | \$ -  | \$ 87,615,764  |

|  | 2021       | 2020       |
|--|------------|------------|
| Total cost of assets under capital lease         | \$ 694,713 | \$ 694,713 |
| Total amortization of assets under capital lease | \$ 416,829 | \$ 277,886 |

Work in Progress includes \$111,174 in site readiness planning costs as well as 2 modular unit additions with accumulated costs of \$426,816, expected to be in use by December 1, 2021.

**SCHEDULE 7**

School Jurisdiction Code: 56

**SCHEDULE OF REMUNERATION AND MONETARY INCENTIVES  
For the Year Ended August 31, 2021 (in dollars)**

| Board Members:                    | FTE           | Remuneration        | Benefits           | Allowances | Performance Bonuses | ERIP's / Other Paid | Other Accrued Unpaid Benefits | Expenses        |
|-----------------------------------|---------------|---------------------|--------------------|------------|---------------------|---------------------|-------------------------------|-----------------|
| Chair - Jim Ralph                 | 1.00          | \$19,950            | \$4,826            | \$0        | \$0                 | \$0                 | \$0                           | \$1,934         |
| Vice - Doug Smith                 | 1.00          | \$18,100            | \$1,045            | \$0        | \$0                 | \$0                 | \$0                           | \$1,367         |
| Patricia Beazer                   | 1.00          | \$17,545            | \$4,635            | \$0        | \$0                 | \$0                 | \$0                           | \$741           |
| Ross Blackmer                     | 1.00          | \$17,400            | \$4,624            | \$0        | \$0                 | \$0                 | \$0                           | \$1,209         |
| Peggy Blackmore                   | 1.00          | \$17,545            | \$1,789            | \$0        | \$0                 | \$0                 | \$0                           | \$0             |
| Anna-Joyce Frank                  | 1.00          | \$17,400            | \$4,624            | \$0        | \$0                 | \$0                 | \$0                           | \$1,290         |
| Jessica Payne                     | 1.00          | \$17,400            | \$3,592            | \$0        | \$0                 | \$0                 | \$0                           | \$1,447         |
| Josh Smith                        | 1.00          | \$17,400            | \$4,624            | \$0        | \$0                 | \$0                 | \$0                           | \$1,063         |
| Rod Wendorff                      | 1.00          | \$17,400            | \$4,624            | \$0        | \$0                 | \$0                 | \$0                           | \$1,929         |
|                                   | -             | \$0                 | \$0                | \$0        | \$0                 | \$0                 | \$0                           | \$0             |
|                                   | -             | \$0                 | \$0                | \$0        | \$0                 | \$0                 | \$0                           | \$0             |
|                                   | -             | \$0                 | \$0                | \$0        | \$0                 | \$0                 | \$0                           | \$0             |
|                                   | -             | \$0                 | \$0                | \$0        | \$0                 | \$0                 | \$0                           | \$0             |
| <b>Subtotal</b>                   | <b>9.00</b>   | <b>\$160,140</b>    | <b>\$34,383</b>    | <b>\$0</b> | <b>\$0</b>          | <b>\$0</b>          | <b>\$0</b>                    | <b>\$10,980</b> |
| Darren Mazurinec, Superintendent  | 1.00          | \$186,000           | \$46,707           | \$0        | \$0                 | \$0                 | \$0                           | \$10,713        |
|                                   | -             | \$0                 | \$0                | \$0        | \$0                 | \$0                 | \$0                           | \$0             |
|                                   | -             | \$0                 | \$0                | \$0        | \$0                 | \$0                 | \$0                           | \$0             |
| Peter Wright, Secretary-Treasurer | 1.00          | \$171,000           | \$44,137           | \$0        | \$0                 | \$0                 | \$0                           | \$2,677         |
|                                   | -             | \$0                 | \$0                | \$0        | \$0                 | \$0                 | \$0                           | \$0             |
|                                   | -             | \$0                 | \$0                | \$0        | \$0                 | \$0                 | \$0                           | \$0             |
| <b>Certified</b>                  |               | <b>\$24,506,291</b> | <b>\$5,710,143</b> | <b>\$0</b> | <b>\$0</b>          | <b>\$0</b>          | <b>\$0</b>                    | <b>\$0</b>      |
| School based                      | 252.45        |                     |                    |            |                     |                     |                               |                 |
| Non-School based                  | 3.00          |                     |                    |            |                     |                     |                               |                 |
| Non-certificated                  |               | \$10,418,444        | \$3,149,068        | \$0        | \$0                 | \$0                 | \$0                           | \$0             |
| Instructional                     | 206.68        |                     |                    |            |                     |                     |                               |                 |
| Plant Operations & Maintenance    | 34.19         |                     |                    |            |                     |                     |                               |                 |
| Transportation                    | 56.44         |                     |                    |            |                     |                     |                               |                 |
| Other                             | 15.94         |                     |                    |            |                     |                     |                               |                 |
| <b>TOTALS</b>                     | <b>579.70</b> | <b>\$35,441,875</b> | <b>\$8,984,438</b> | <b>\$0</b> | <b>\$0</b>          | <b>\$0</b>          | <b>\$0</b>                    | <b>\$24,370</b> |

**1. AUTHORITY AND PURPOSE**

Westwind School Division (the Division) delivers education programs under the authority of the *Education Act*, 2012, Chapter E-0.3.

The Division receives funding for instruction and support under Education Grants Regulation (AR 120/2008). The regulation allows for the setting of conditions and use of grant monies. The Division is limited on certain funding allocations and administration expenses.

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

These financial statements have been prepared in accordance with the Canadian public sector accounting standards (PSAS). The financial statements have, in management's opinion, been properly prepared within reasonable limits of materiality and within the framework of the accounting policies summarized below:

a) Cash and Cash Equivalents

Cash and cash equivalents include cash and investments that are readily convertible to known amounts of cash and that are subject to an insignificant risk of change in value. These short-term investments have a maturity of three months or less at acquisition and are held for the purpose of meeting short-term cash commitments rather than for investing.

b) Accounts Receivable

Accounts receivable are recognized at the lower of cost or net recoverable value. A valuation allowance is recognized when recovery is uncertain.

c) Portfolio Investments

The Division has investments in GIC's that have a maturity of greater than 3 months. GIC's not quoted in an active market are reported at cost or amortized cost.

d) Tangible Capital Assets

The following criteria applies:

- Tangible capital assets acquired or constructed are recorded at cost which includes amounts that are directly related to the acquisition, design, construction, development, improvement or betterment of the asset. Cost also includes overhead directly attributable to construction as well as interest costs that are directly attributable to the acquisition or construction of the asset.
- Donated tangible capital assets are recorded at their fair market value at the date of donation, except in circumstances where fair value cannot be reasonably determined, when they are then recognized at nominal value. Transfers of tangible capital assets from related parties are recorded at original cost less accumulated amortization.
- Work-in-progress is recorded as a transfer to the applicable asset class at substantial completion.
- Buildings include site and leasehold improvements as well as assets under capital lease.
- Sites and buildings are written down to residual value when conditions indicate they no longer contribute to the ability of the Division to provide services or when the value of future economic benefits associated with the sites and buildings is less than their net book value. For supported assets, the write-downs are accounted for as reductions to Spent Deferred Capital Contributions.
- Buildings that are demolished or destroyed are written-off.
- Tangible capital assets with costs in excess of \$5,000 are capitalized.

**WESTWIND SCHOOL DIVISION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
For the year ended August 31, 2021

d) Tangible Capital Assets, continued

- Leases that, from the point of view of the lessee, transfer substantially all the benefits and risks incident to ownership of the property to the Board are considered capital leases. These are accounted for as an asset and an obligation. Capital lease obligations are recorded at the present value of the minimum lease payments excluding executor costs, e.g., insurance, maintenance costs, etc. The discount rate used to determine the present value of the lease payments is the lower of the Division's rate for incremental borrowing or the interest rate implicit in the lease.
- Tangible capital assets are amortized over their estimated useful lives on a straight-line basis, at the following rates:

|                           |                |
|---------------------------|----------------|
| Equipment and Furnishings | 5 years        |
| Vehicles & Buses          | 5 to 10 years  |
| Buildings                 | 25 to 50 years |

e) Inventory of Supplies

Inventories of supplies are valued at the lower of cost and replacement cost. Cost is determined on a first-in, first-out basis.

f) Deferred Contributions

Deferred contributions include contributions received for operations which have stipulations that meet the definition of a liability per Public Sector Accounting Standard (PSAS) PS 3200. These contributions are recognized by the Division once it has met all eligibility criteria to receive the contributions. When stipulations are met, deferred contributions are recognized as revenue in the fiscal year in a manner consistent with the circumstances and evidence used to support the initial recognition of the contributions received as a liability.

Deferred contributions also include contributions for capital expenditures, unspent and spent:

- Unspent Deferred Capital Contributions (UDCC)  
Unspent Deferred Capital Contributions represent externally restricted supported capital funds provided for a specific capital purpose received or receivable by the Division, but the related expenditure has not been made at year-end. These contributions must also have stipulations that meet the definition of a liability per PS 3200 when expended.
- Spent Deferred Capital Contributions (SDCC)  
Spent Deferred Capital Contributions represent externally restricted supported capital funds that have been expended but have yet to be amortized over the useful life of the related capital asset. Amortization over the useful life of the related capital asset is due to certain stipulations related to the contributions that require the Division to use the asset in a prescribed manner over the life of the associated asset.

g) Employee Future Benefits

The Division provides certain post-employment benefits including vested and non-vested benefits for certain employees pursuant to certain contracts and union agreements.

The Division accrues its obligations and related costs including both vested and non-vested benefits under employee future benefit plans. Benefits include defined-benefit retirement plans, vested or accumulating sick leave, early retirement, retirement/severance, job-training and counseling, post-employment benefit continuation, vacation, overtime, death benefits, and various qualifying compensated absences.

h) Operating and Capital Reserves

Certain amounts are internally or externally restricted for future operating or capital purposes. Transfers to and from reserves are recorded when approved by the Board of Trustees. Capital reserves are restricted to capital purposes and may only be used for operating purposes with approval by the Minister of Education. Reserves are disclosed in the Schedule of Changes in Net Assets.

i) Revenue Recognition

All revenues are reported on the accrual basis of accounting. Cash received for which goods or services have not been provided by year end is recognized as unearned revenue and recorded in accounts payable and other accrued liabilities.

Endowment contributions, matching contributions, and associated investment income allocated for preservation of endowment capital purchasing power are recognized in the Consolidated Statement of Operations in the period in which they are received.

- Government Transfers

Transfers from all governments are referred to as government transfers.

Government transfers and associated externally restricted investment income are recognized as deferred contributions if the eligibility criteria for use of the transfer, or the stipulations together with Division's actions and communications as to the use of the transfer, create a liability. These transfers are recognized as revenue as the stipulations are met and, when applicable, the Division complies with its communicated use of these transfers.

All other government transfers, without stipulations for the use of the transfer, are recognized as revenue when the transfer is authorized and the Division meets the eligibility criteria (if any).

- Donations and Non-Government Contributions

Donations and non-government contributions are received from individuals, corporations, and private sector not-for-profit organizations. Donations and non-government contributions may be unrestricted or externally restricted for operating or capital purposes.

Unrestricted donations and non-government contributions are recognized as revenue in the year received or in the year the funds are committed to the Division if the amount can be reasonably estimated and collection is reasonably assured.

Externally restricted donations, non-government contributions and realized and unrealized gains and losses for the associated externally restricted investment income are recognized as deferred contributions if the terms for their use, or the terms along with Division's actions and communications as to the use, create a liability. These resources are recognized as revenue as the terms are met and, when applicable, the Division complies with its communicated use.

In-kind donations of services and materials are recognized at fair value when such value can reasonably be determined. While volunteers contribute a significant amount of time each year to assist the Division, the value of their services are not recognized as revenue and expenses in the (consolidated) financial statements because fair value cannot be reasonably determined.

**WESTWIND SCHOOL DIVISION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
For the year ended August 31, 2021

i) Revenue Recognition, continued

- Grants and Donations for Land

The Division records transfers and donations for the purchase of the land as a liability when received and as revenue when the Division purchases the land. The Division records in-kind contributions of land as revenue at the fair value of the land. When the Division cannot determine the fair value, it records such in-kind contributions at nominal value.

- Investment Income

Investment income includes dividend and interest income and realized gains or losses on the sale of portfolio investments. Unrealized gains and losses on portfolio investments that are not from restricted transfers, donations or contributions are recognized in the (Consolidated) Statement of Accumulated Remeasurement Gains and Losses until the related investments are sold. Once realized, these gains or losses are recognized in the (Consolidated) Statement of Operations.

j) Expenses

Expenses are reported on an accrual basis. The cost of all goods consumed and services received during the year is expensed.

Allocation of Costs

- Actual salaries of personnel assigned to two or more programs are allocated based on the time spent in each program.
- Employee benefits and allowances are allocated to the same programs, and in the same proportions, as the individual's salary.
- Supplies and services are allocated based on actual program identification.

k) Pensions

Pension costs included in these statements comprise the cost of employer contributions for current service of employees during the year.

The current and past service costs of the Alberta Teachers Retirement Fund are met by contributions by active members and the Government of Alberta. Under the terms of the Teachers' Pension Plan Act, the Division does not make pension contributions for certificated staff. The Government portion of the current service contribution to the Alberta Teachers Retirement Fund on behalf of the Division is included in both revenues and expenses. For the school year ended August 31, 2021, the amount contributed by the Government was \$2,602,994 (2020 - \$2,626,922).

The school board participates in a multi-employer pension plan, the Local Authorities Pension Plan, and does not report on any unfunded liabilities. The expense for this pension plan is equivalent to the annual contributions of \$772,021 for the year ended August 31, 2021 (2020 - \$745,510). As of December 31, 2020, the Local Authorities Pension Plan reported a surplus of \$4,961,337,000 (2019 surplus of \$7,913,261,000).

l) Program Reporting

The Division's operations have been segmented as follows:

- **Pre-K Instruction:** The provision of Pre-Kindergarten education instructional services that fall under the basic public education mandate.
- **K to Grade 12 Instruction:** The provision of instructional services for Kindergarten to Grade 12 that fall under the basic public education mandate.

**WESTWIND SCHOOL DIVISION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
For the year ended August 31, 2021

l) Program Reporting, continued

- **Operations and Maintenance:** The operation and maintenance of all school buildings and maintenance shop facilities.
- **Transportation:** The provision of regular and special education bus services (to and from school), whether contracted or board operated, including transportation facilities.
  
- **System Administration:** The provision of board governance and system-based / central office administration.
  
- **External Services:** All projects, activities, and services offered outside the public education mandate for ECS children and students in grades 1-12. Services offered beyond the mandate for public education are to be self-supporting, and Alberta Education funding may not be utilized to support these programs.

The allocation of revenues and expenses are reported by program, source, and object on the Schedule of Program Operations. Respective instruction expenses include the cost of certificated teachers, non-certificated teaching assistants as well as a proportionate share of supplies & services, school administration & instruction support, and System Instructional Support.

m) Scholarship Endowment Funds

Contributions and income pertaining to scholarship endowment funds are recognized on the Statement of Operations and must be held in perpetuity in accordance with the agreement with the donor. Provisions of the agreement require that the principal balance is maintained. The income may be disbursed for the purposes of the scholarship. Undisbursed funds earned on endowment principal are recognized as deferred revenue or as revenue in the year to the extent that stipulations have been met.

Unrealized gains and losses associated with the endowment are recorded in the Statement of Remeasurement Gains and Losses.

n) Financial Instruments

A contract establishing a financial instrument creates, at its inception, rights and obligations to receive or deliver economic benefits. The financial assets and financial liabilities portray these rights and obligations in the financial statements. The Division recognizes a financial instrument when it becomes a party to a financial instrument contract.

Financial instruments consist of cash and cash equivalents, accounts receivable, short-term investments, accounts payable and accrued liabilities, debt and other liabilities. Unless otherwise noted, it is management's opinion that the Division is not exposed to significant credit and liquidity risks, or market risk, which includes currency, interest rate and other price risks.

o) Measurement Uncertainty

The precise determination of many assets and liabilities is dependent on future events. As a result, the preparation of financial statements for a period involves the use of estimates and approximations, which have been made using careful judgment. Actual results could differ from those estimates. Significant areas requiring the use of management estimates relate to the potential impairment of assets, rates for amortization and estimated employee future benefits.



**WESTWIND SCHOOL DIVISION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
For the year ended August 31, 2021

p) Future Accounting Changes

The Public Sector Accounting Board has issued the following accounting standards:

- **PS 3280 Asset Retirement Obligations (effective September 1, 2022)**  
Effective September 1, 2022, this standard provides guidance on how to account for and report a liability for retirement of a tangible capital asset.
- **PS 3400 Revenue (effective September 1, 2023)**  
This standard provides guidance on how to account for and report on revenue, and specifically, it addresses revenue arising from exchange transactions and non-exchange transactions.

Management is currently assessing the impact of these standards on the financial statements.

**3. ACCOUNTS RECEIVABLE**

|                                    | 2021         |                                 |                      | 2020                 |
|------------------------------------|--------------|---------------------------------|----------------------|----------------------|
|                                    | Gross Amount | Allowance for Doubtful Accounts | Net Realizable Value | Net Realizable Value |
| Alberta Education – capital        | 7,539        | -                               | 7,539                | 1,409,211            |
| Other Alberta school jurisdictions | 13,372       | -                               | 13,372               | -                    |
| Federal government                 | 132,280      | -                               | 132,280              | 165,758              |
| Municipalities                     | 386,338      | -                               | 386,338              | 414,333              |
| Other                              | 331,445      | -                               | 331,445              | 265,350              |
| Total                              | \$870,974    | \$ -                            | \$870,974            | \$2,254,652          |

**4. PORTFOLIO INVESTMENTS**

Southern Alberta Wind Farm Project

The Division, along with two other school jurisdictions, has invested in the Southern Alberta Wind Farm project for a total project cost of \$6,400,000. The provincial government has contributed \$3,200,000 of matching funds towards the project, with Westwind School Division's contributions totaling \$1,091,840. The investment will be repaid over 20 years including interest. The principal amount outstanding at year end is \$795,493 (2020 - \$992,486).

Principal repayments in each of the next five fiscal years and beyond are as follows:

|                                  | Principal  | Interest   | Total      |
|----------------------------------|------------|------------|------------|
| 2022                             | 133,491    | 36,743     | 170,234    |
| 2023                             | 140,320    | 29,914     | 170,234    |
| 2024                             | 147,499    | 22,735     | 170,234    |
| 2025                             | 155,046    | 15,188     | 170,234    |
| 2026                             | 162,978    | 7,256      | 170,234    |
| 2027 to maturity                 | 56,159     | 586        | 56,745     |
| Total Southern Alberta Wind Farm | \$ 795,493 | \$ 112,422 | \$ 907,915 |

BluEarth Renewables Inc.

The Division, along with several other school jurisdictions, has invested in BluEarth Renewable's Bull Creek Wind Power Project for a total project cost of \$4,000,000. Westwind School Division's contribution is \$115,793. The investment will be repaid over 25 years including interest. The principal amount outstanding at year end is \$92,988 (2020 - \$96,980).

**WESTWIND SCHOOL DIVISION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
For the year ended August 31, 2021

**4. PORTFOLIO INVESTMENTS, continued**

Principal repayments in each of the next five fiscal years and beyond are as follows:

|                                | Principal        | Interest          | Total             |
|--------------------------------|------------------|-------------------|-------------------|
| 2022                           | 4,071            | 7,701             | 11,772            |
| 2023                           | 4,152            | 7,856             | 12,008            |
| 2024                           | 4,235            | 8,013             | 12,248            |
| 2025                           | 4,321            | 8,175             | 12,496            |
| 2026                           | 4,407            | 8,337             | 12,744            |
| 2027 to maturity               | 71,802           | 135,850           | 207,652           |
| Total BluEarth Renewables Inc. | <u>\$ 92,988</u> | <u>\$ 175,932</u> | <u>\$ 268,920</u> |

It is management's opinion that there has been no impairment during the year.

**5. ENDOWMENTS**

Endowments represent principal amounts contributed for student scholarships. The conditions of the endowment agreement are such that principal amounts must be held in perpetuity in accordance with stipulations placed by the contributor. Endowment assets are held in portfolio assets.

**6. BANK INDEBTEDNESS**

The Division has negotiated a line of credit in the amount of \$1,750,000 that bears interest at the prime rate less 0.25%. This line of credit is secured by a borrowing bylaw and a security agreement, covering all revenue of the Division. There was a balance of \$0 as of August 31, 2021 (2020 - \$0).

**7. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES**

|   | 2021                | 2020                |
|---|---------------------|---------------------|
| Alberta Education - WMA                         | 606,436             | -                   |
| Other Government of Alberta ministries (labour) | -                   | 37,289              |
| Other trade payables and accrued liabilities    | 1,023,258           | 1,241,558           |
| Total   | <u>\$ 1,629,694</u> | <u>\$ 1,278,847</u> |

**8. EMPLOYEE FUTURE BENEFIT LIABILITIES**

Employee future benefit liabilities consist of the following:

|                            | 2021       | 2020       |
|----------------------------|------------|------------|
| Other compensated absences | \$ 217,626 | \$ 171,543 |

**WESTWIND SCHOOL DIVISION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
For the year ended August 31, 2021

**9. CAPITAL LEASES**

Capital leases are funded by the Division and are composed of the following:

|   | 2021              | 2020              |
|---|-------------------|-------------------|
| Obligation under capital lease is due in 2023. Annual payments are \$150,432 with interest at 4.21%. Equipment with a net book value of \$277,884 is pledged as collateral. | 283,154           | 416,348           |
| <b>Total</b>  | <b>\$ 283,154</b> | <b>\$ 416,348</b> |

Payments on capital leases are due as follows:

|                                   | Total             |
|-----------------------------------|-------------------|
| 2021-2022                         | 150,432           |
| 2022-2023                         | 150,432           |
| <b>Total payments</b>             | <b>300,864</b>    |
| Less amount representing interest | (17,710)          |
| <b>Total</b>                      | <b>\$ 283,154</b> |

**10. NET ASSETS**

Detailed information related to accumulated surplus is available on the Schedule of Changes in Accumulated Surplus. Accumulated surplus may be summarized as follows:

|   | 2021                | 2020                |
|---|---------------------|---------------------|
| Unrestricted surplus                          | 179,753             | 161,758             |
| Operating reserves                            | 1,435,487           | 1,435,487           |
| Accumulated surplus (deficit) from operations | 1,615,240           | 1,597,245           |
| Investment in tangible capital assets         | 7,143,226           | 7,410,489           |
| Capital reserves                              | 537,687             | 212,000             |
| Endowments (1)                                | 501,848             | 501,848             |
| Accumulated rereasurement gains (losses)      | -                   | -                   |
| <b>Accumulated surplus (deficit)</b>          | <b>\$ 9,798,001</b> | <b>\$ 9,721,582</b> |

(1) Terms of the endowments stipulate that the principal balance be maintained permanently.

**11. CONTRACTUAL OBLIGATIONS**

|              | 2021                | 2020              |
|--------------|---------------------|-------------------|
| Ricoh        | 385,402             | 534,590           |
| Concentra    | 525,071             | -                 |
| Concentra    | 543,781             | -                 |
| <b>Total</b> | <b>\$ 1,454,253</b> | <b>\$ 534,590</b> |

Ricoh: The Division has committed to a 60-month lease for photocopiers. The lease will expire in April 2024.

Concentra: The Division has committed to a 60-month lease for computers. The lease will expire in April 2026.

Concentra: The Division has committed to a 72-month lease for electronic white boards. The lease will expire in April 2026.

**WESTWIND SCHOOL DIVISION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
For the year ended August 31, 2021

**12. CONTINGENT LIABILITIES**

The Division is a member of Alberta Risk Management Insurance Consortium (ARMIC). Under the terms of its membership, the Division could become liable for its proportionate share of any claim losses in excess of the funds held by the exchange.

**13. SCHOOL GENERATED FUNDS**

|  | 2021       | 2020       |
|--|------------|------------|
| School generated funds, beginning of year                      | 497,960    | 453,070    |
| Gross receipts:  |            |            |
| Fees   | 218,195    | 395,233    |
| Fundraising  | 281,225    | 839,028    |
| Gifts and donations  | 78,508     | 50,672     |
| Other sales and services                                       | 73,086     | 135,252    |
| Total gross receipts   | 651,014    | 1,420,185  |
| Total related expenses and uses of funds                       | 356,022    | 606,010    |
| Total direct costs including cost of goods sold to raise funds | 223,296    | 769,285    |
| School generated funds, end of year                            | \$ 569,656 | \$ 497,960 |
| Balance included in deferred revenue                           | \$ 569,656 | \$ 497,960 |
| Balance included in accumulated surplus (operating reserves)   | \$ -       | \$ -       |

**14. RELATED PARTY TRANSACTIONS**

All entities that are consolidated in the accounts of the Government of Alberta are related parties of school jurisdictions. These include government departments, health authorities, post-secondary institutions and other school jurisdictions.

|   | Balances   |                                 | Transactions  |          |
|---|--|---------------------------------|---------------|----------|
|   | Financial Assets (at cost or net realizable value) | Liabilities (at amortized cost) | Revenues      | Expenses |
| <b>Government of Alberta (GOA):</b>         |  |                                 |               |          |
| <b>Alberta Education</b>                    |  |                                 |               |          |
| Accounts receivable / Accounts payable      | 7,539  | 606,436                         |               |          |
| Unspent deferred capital contributions      |  | -                               |               |          |
| Spent deferred capital contributions        |  | 5,713,652                       | 909,194       |          |
| Grant revenue & expenses                    |  |                                 | 47,230,954    |          |
| ATRF payments made on behalf of district    |  |                                 | 2,602,994     |          |
| <b>Alberta Infrastructure</b>               |  |                                 |               |          |
| Alberta Infrastructure                      |  |                                 |               |          |
| Unspent deferred capital contributions      |  | 242,567                         |               |          |
| Spent deferred capital contributions        |  | 69,781,742                      | 2,419,911     |          |
| <b>Other:</b>                               |  |                                 |               |          |
| Other Related Parties (FCSS)                |  |                                 | 64,909        |          |
| Other Related Parties (Advanced Education)  |  |                                 | 131,840       |          |
| Other Related Parties (AHS Liaison Funding) |  |                                 | 12,681        |          |
| Other GOA Ministries (SDCC)                 |  | 2,785,884                       | 60,000        |          |
| <b>Total 2020/2021</b>                      | \$ 7,539   | \$ 79,130,281                   | \$ 53,432,483 | \$ -     |
| <b>Total 2019/2020</b>                      | \$ 1,409,211                                       | \$ 79,865,620                   | \$ 50,725,880 | \$ -     |

**15. SUBSEQUENT EVENTS**

In March 2020, the World Health Organization declared the outbreak of a novel coronavirus (COVID-19) as a global pandemic, which continues to spread in Canada and around the world.

This pandemic is evolving, and the Division continues to respond with public health measures and financial assistance, as necessary. The duration and potential impacts of COVID-19 are unknown at this time. As a result, we are unable to estimate the effect of these developments on the financial statements.

**16. ECONOMIC DEPENDENCE ON RELATED THIRD PARTY**

The Division's primary source of income is from the Alberta Government. The Division's ability to continue viable operations is dependent on this funding.

**17. BUDGET AMOUNTS**

The budget was prepared by the Division and approved by the Board of Trustees on May 28, 2020. It is presented for information purposes only and has not been audited.

**18. COMPARATIVE FIGURES**

The comparative figures have been reclassified where necessary to conform to the 2020/2021 presentation.

**SCHEDULE 8**

**UNAUDITED SCHEDULE OF FEES**

For the Year Ended August 31, 2021 (in dollars)

|   | Actual Fees Collected 2019/2020 | Budgeted Fee Revenue 2020/2021 | (A) Actual Fees Collected 2020/2021 | (B) Unspent September 1, 2020* | (C) Funds Raised to Defray Fees 2020/2021 | (D) Expenditures 2020/2021 | (A) + (B) + (C) - (D) Unspent Balance at August 31, 2021* |
|---|---------------------------------|--------------------------------|-------------------------------------|--------------------------------|---|----------------------------|---|
| Transportation Fees                           | \$0                             | \$70,000                       | \$8,460                             | \$0                            | \$0                                       | \$8,460                    | \$0   |
| Basic Instruction Fees                        |                                 |                                |                                     |                                |   |                            |   |
| Basic instruction supplies                    | \$0                             | \$178,335                      | \$142,038                           | \$0                            | \$0                                       | \$142,038                  | \$0   |
| <b>Fees to Enhance Basic Instruction</b>      |                                 |                                |                                     |                                |   |                            |   |
| Technology user fees                          | \$0                             | \$0                            | \$0                                 | \$0                            | \$0                                       | \$0                        | \$0   |
| Alternative program fees                      | \$0                             | \$0                            | \$0                                 | \$0                            | \$0                                       | \$0                        | \$0   |
| Fees for optional courses                     | \$85,990                        | \$85,000                       | \$84,532                            | \$0                            | \$0                                       | \$84,532                   | \$0   |
| Activity fees                                 | \$14,899                        | \$13,300                       | \$9,863                             | \$0                            | \$0                                       | \$9,863                    | \$0   |
| Early childhood services                      | \$0                             | \$38,000                       | \$26,900                            | \$0                            | \$0                                       | \$26,900                   | \$0   |
| Other fees to enhance education               | \$0                             | \$0                            | \$0                                 | \$0                            | \$0                                       | \$0                        | \$0   |
| <b>Non-Curricular fees</b>                    |                                 |                                |                                     |                                |   |                            |   |
| Extracurricular fees                          | \$202,903                       | \$222,235                      | \$54,991                            | \$0                            | \$0                                       | \$54,991                   | \$0   |
| Non-curricular travel                         | \$0                             | \$0                            | \$0                                 | \$0                            | \$0                                       | \$0                        | \$0   |
| Lunch supervision and noon hour activity fees | \$0                             | \$0                            | \$0                                 | \$0                            | \$0                                       | \$0                        | \$0   |
| Non-curricular goods and services             | \$164,437                       | \$171,848                      | \$136,164                           | \$0                            | \$0                                       | \$136,164                  | \$0   |
| Other Fees                                    | \$12,994                        | \$31,761                       | \$17,176                            | \$0                            | \$0                                       | \$17,176                   | \$0   |
| <b>TOTAL FEES</b>                             | <b>\$491,223</b>                | <b>\$810,479</b>               | <b>\$480,124</b>                    | <b>\$0</b>                     | <b>\$0</b>                                | <b>\$480,124</b>           | <b>\$0</b>  |

\*Unspent balances cannot be less than \$0

|  | Actual 2021 | Actual 2020 |
|--|-------------|-------------|
| <b>Please disclose amounts paid by parents of students that are recorded as "Sales of services and products", "Fundraising", or "Other revenue" (rather than fee revenue):</b> |             |             |
| Cafeteria sales, hot lunch, milk programs  | \$0         | \$0         |
| Special events, graduation, tickets  | \$0         | \$0         |
| International and out of province student revenue  | \$0         | \$0         |
| Sales or rentals of other supplies/services (clothing, agendas, yearbooks)   | \$0         | \$0         |
| Adult education revenue  | \$0         | \$0         |
| Preschool  | \$0         | \$0         |
| Child care & before and after school care  | \$0         | \$0         |
| Lost item replacement fee  | \$0         | \$0         |
| Other (Describe)   | \$0         | \$0         |
| Other (Describe)   | \$0         | \$0         |
| Other (Describe)   | \$0         | \$0         |
| <b>TOTAL</b>   | <b>\$0</b>  | <b>\$0</b>  |

**SCHEDULE 9**

**UNAUDITED SCHEDULE OF SYSTEM ADMINISTRATION  
For the Year Ended August 31, 2021 (in dollars)**

| EXPENSES  | Allocated to System Administration<br>2021 |                     |                  |                     |
|---|--|---------------------|------------------|---------------------|
|   | Salaries & Benefits                        | Supplies & Services | Other            | TOTAL               |
| Office of the superintendent                              | \$ 232,707                                 | \$ 12,714           | \$ -             | \$ 245,421          |
| Educational administration (excluding superintendent)     | 478,112                                    | 27,039              | -                | 505,151             |
| Business administration                                   | 333,816                                    | 286,453             | -                | 620,269             |
| Board governance (Board of Trustees)                      | 194,524                                    | 17,294              | -                | 211,818             |
| Information technology                                    | -  | -                   | -                | -                   |
| Human resources   | 89,586                                     | 1,632               | -                | 91,218              |
| Central purchasing, communications, marketing             | 97,883                                     | 4,993               | -                | 102,876             |
| Payroll   | 75,939                                     | 85                  | -                | 76,024              |
| Administration - insurance                                |  |                     | 7,086            | 7,086               |
| Administration - amortization                             |  |                     | 39,760           | 39,760              |
| Administration - other (admin building, interest)         |  |                     | 29,965           | 29,965              |
| Other (describe)  | -  | -                   | -                | -                   |
| Other (describe)  | -  | -                   | -                | -                   |
| Other (describe)  | -  | -                   | -                | -                   |
| <b>TOTAL EXPENSES</b>                                     | <b>\$ 1,502,567</b>                        | <b>\$ 350,210</b>   | <b>\$ 76,811</b> | <b>\$ 1,929,588</b> |
| Less: Amortization of unsupported tangible capital assets |  |                     |                  | (\$39,759)          |
| <b>TOTAL FUNDED SYSTEM ADMINISTRATION EXPENSES</b>        |  |                     |                  | <b>1,889,829</b>    |

| REVENUES   | 2021             |
|--|------------------|
| System Administration grant from Alberta Education   | 2,304,657        |
| System Administration other funding/revenue from Alberta Education (ATRF, secondment revenue, etc) |                  |
| System Administration funding from others  | 9,550            |
| <b>TOTAL SYSTEM ADMINISTRATION REVENUES</b>  | <b>2,314,207</b> |
| Transfers (to)/from System Administration reserves   | -                |
| Transfers to other programs  | -                |
| <b>SUBTOTAL</b>  | <b>2,314,207</b> |
| 2020 - 21 System Administration expense (over) under spent   | \$424,378        |